

FYTD26 HALF YEAR SUMMARY

LOCAL BUYING PROGRAM
BUILDING OUR FUTURE TOGETHER

BHP **BMA**
BHP Mitsubishi Alliance

C-RES
COMMUNITY RESOURCING
FOR THE FUTURE

PROUDLY DELIVERING THE LOCAL BUYING PROGRAM IN PARTNERSHIP

LOCAL BUYING FOUNDATION
AN INITIATIVE OF THE LOCAL BUYING PROGRAM

“

By offering a simpler system for small, local, and Indigenous businesses, the program supports sustainable growth and strengthens partnerships across the region.

The BHP Local Buying Program is helping Kokatha Mining Services deliver essential services at Oak Dam while creating clear, accessible pathways for engagement with BHP.

Our July meeting in Port Augusta reinforced the importance of collaboration and capability building, ensuring Traditional Owner businesses can participate confidently in purchasing opportunities.

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*Carly Malaycha | BHP
Specialist, Social Value Procurement*



L to R - Jess Cardno, C-Res Business Services Advisor,
Carly Malaycha BHP, Specialist Social Value Procurement,
Michael Davis, Kokatha Mining Services Manager

LOCAL BUYING PROGRAM

BUILDING OUR FUTURE TOGETHER

LOCALBUYING FOUNDATION

AN INITIATIVE OF THE LOCAL BUYING PROGRAM

NATIONAL HIGHLIGHTS

JUL - DEC 2025

THE LOCAL BUYING CYCLE

NATIONAL HIGHLIGHTS

JUL - DEC 2025

PAYMENTS TO LOCAL BUSINESSES **12,110**

WORK OPPORTUNITIES APPROVED **5,370**

BHP BUYERS CREATING WORK OPPORTUNITIES **950**

AVERAGE PAYMENT DAYS* **6.5**
*from receipt of invoice

SUPPLIERS ENGAGED BY BHP **661**

APPROVED FUNDING APPLICATIONS **22**

SPONSORED WORKSHOPS, EVENTS AND INITIATIVES **42**

PEOPLE ENGAGED THROUGH WORKSHOPS AND EVENTS **6,802**

ORGANISATIONS RECEIVING FUNDS **29**

NUMBER AND VALUE OF ACTIVE PROJECTS **56 | \$5.2m**

NATIONAL ACTUAL SPEND FYTD26

paid to small, local and Indigenous businesses

\$80.5m

INVESTMENT VALUE OF NEW PROJECTS

\$1.4m



QUEENSLAND

LOCAL BUYING PROGRAM

BUILDING OUR FUTURE TOGETHER

Supplier Just Mining Pty Ltd, Mackay
BMA Sites Peak Downs and Saraji
BMA Chris Brewster, Supervisor Maintenance Mobile

Custom safety solutions drive safer workflows

Challenge: To reduce interaction hazards and improve operational safety in environments where people and heavy equipment must work in close proximity.

Solution: At BMA's Peak Downs and Saraji sites, safety and efficiency improved through targeted solutions addressing complex environments with heavy machinery and pedestrian movement. Reviews highlighted the need for custom-built handrails, gates, and access platforms to reduce interaction risks and streamline workflows.

Just Mining Pty Ltd, via the BHP Local Buying Program, delivered these enhancements across multiple locations. Peak Downs received ancillary handrails and gates to minimise risks, while Saraji introduced narrow access platforms for large machinery, improving maintenance safety. The Thies workshop implemented hard barrier systems and gate solutions to separate vehicles and pedestrians. Mobile maintenance teams gained telescopic handrails and specialist tooling for safe work at height and equipment access.

These initiatives strengthened separation, improved safety material delivery to remote sites, and set new operational safety standards.



| BMA ACTUAL SPEND | |
|--|--------------|
| PAID TO SMALL, LOCAL AND INDIGENOUS BUSINESSES | |
| | \$43m |
| PAYMENTS TO LOCAL BUSINESSES | 6,978 |
| WORK OPPORTUNITIES APPROVED | 2,835 |
| SUPPLIERS ENGAGED BY BHP | 366 |
| BHP BUYERS CREATING WORK OPPORTUNITIES | 445 |

| QUEENSLAND | |
|---|--------------|
| NUMBER AND VALUE OF ACTIVE PROJECTS | |
| NEW APPROVED FUNDING APPLICATIONS | 10 |
| SPONSORED WORKSHOPS, EVENTS AND INITIATIVES | 10 |
| ORGANISATIONS RECEIVING FUNDING | 13 |
| PEOPLE ENGAGED THROUGH EVENTS AND WORKSHOPS | 1,571 |



LOCAL BUYING FOUNDATION
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Connections driving first nations growth

The Mackay, Isaac and Whitsunday First Nations Business Expo, held during Indigenous Business Month, created a practical platform for visibility, engagement and growth.

Supported by the Local Buying Foundation, the event connected First Nations suppliers with procurement leads and regional partners to strengthen relationships and unlock opportunities. Supplier showcases, cultural presentations and direct engagement with industry stakeholders helped Indigenous businesses demonstrate capability and connect with decision-makers.

By investing in initiatives like this, the Local Buying Foundation is advancing inclusive economic growth, strengthening supply chains and ensuring regional communities benefit from meaningful, place-based opportunities.

Looking ahead, Queensland Trading Tracks is nearing the end of its four-year pilot. Marabilda and Ochre Social Enterprise are co-designing the next three-year phase, commencing early 2026.

-  **Sponsorship of Business Awards, Events and Workshops**
-  **Indigenous Economic Development**
-  **61 people engaged**

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NEW SOUTH WALES

LOCAL BUYING PROGRAM

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Supplier Sergate, Scone

BHP Site Mt Arthur

BHP Govin Ramalingam, Project Lead, Engineering

Driving efficiency for mine-spec vehicles

Challenge: Mt Arthur Coal faced ongoing challenges with site vehicles, relying on older models that frequently broke down and incurred high off-hire charges. These issues created hidden costs and a significant administrative burden, impacting BHP's efficiency and productivity due to the extra time and resources needed to manage vehicle problems.

Solution: To address this, BHP engaged Sergate, a female-owned local business in Scone, through the BHP Local Buying Program. This partnership provided access to a fleet of brand-new or low-kilometre mine-spec vehicles, ensuring safety and reliability for site operations. Sergate delivered prompt issue resolution and continuity by supplying replacement vehicles without delay, minimising operational downtime.

Competitive rates and superior vehicle quality helped reduce hidden costs and administrative effort, delivering greater overall value. The initiative also strengthened local capability and reinforced BHP's commitment to supporting regional businesses and entrepreneurs, demonstrating the benefits of investing in local partnerships for safer, more efficient operations.



| NSWEC ACTUAL SPEND | |
|--|---------------|
| PAID TO SMALL, LOCAL AND INDIGENOUS BUSINESSES | |
| | \$6.7m |
| PAYMENTS TO LOCAL BUSINESSES | 950 |
| WORK OPPORTUNITIES APPROVED | 361 |
| SUPPLIERS ENGAGED BY BHP | 62 |
| BHP BUYERS CREATING WORK OPPORTUNITIES | 49 |

| NEW SOUTH WALES | |
|---|--------------------|
| NUMBER AND VALUE OF ACTIVE PROJECTS | |
| | 13 \$532k |
| NEW APPROVED FUNDING APPLICATIONS | 3 |
| SPONSORED WORKSHOPS, EVENTS AND INITIATIVES | 10 |
| ORGANISATIONS RECEIVING FUNDING | 4 |
| PEOPLE ENGAGED THROUGH EVENTS AND WORKSHOPS | 2,319 |



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Muswellbrook's small business boost

As part of NSW Small Business Month, the Muswellbrook Chamber of Commerce and Industry (MCCI) delivered a full day of practical workshops designed to strengthen local business capability. This event attracted a diverse mix of participants from retail, hospitality, trades and professional services, all eager to gain new skills.

The program featured four tailored sessions based on feedback from the Chamber's Business Conditions Survey. Workshops included a guide to AI, marketing strategies, time management tips and customer satisfaction essentials.

Local Buying Foundation also continues to support the MCCI through the funded Business Development Officer position. This role enables the chamber to coordinate these training programs and strengthen engagement with industry partners. By having dedicated resources focused on business development, the chamber can help local businesses adapt and contribute to a stronger economy.



Sponsorship of Business Awards, Events and Workshops



Micro Business and SME Capacity Building



82 people engaged

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SOUTH AUSTRALIA

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Supplier Australian Cultural Services, Adelaide
BHP Site Prominent Hill
BHP Sam Hedditch, Lead, Indigenous Engagement

Support for local Indigenous partnerships

Challenge: Expanding the BHP Local Buying Program to new BHP sites while ensuring smooth onboarding for small, local and Indigenous businesses was the challenge, enabling them to engage without being burdened by complex compliance and administrative processes.

Solution: A standout example is Australian Cultural Services (ACS), an Indigenous-owned business that delivered cultural training at Prominent Hill before BHP's acquisition.

The BHP Indigenous Engagement Team introduced BHP's Local Buying Program, saving time through its streamlined platform. Since joining, ACS has developed training materials and completed the delivery of five Cultural Immersion Training sessions.

Personalised support has helped ACS navigate compliance requirements, building confidence and capability for ongoing engagement. ACS continues to work with BHP, reinforcing the impact of local purchasing in creating sustainable opportunities for Indigenous businesses.



| CuSA ACTUAL SPEND <small>PAID TO SMALL, LOCAL AND INDIGENOUS BUSINESSES</small> | |
|--|---------------|
| | \$9.1m |
| PAYMENTS TO LOCAL BUSINESSES | 1,090 |
| WORK OPPORTUNITIES APPROVED | 634 |
| SUPPLIERS ENGAGED BY BHP | 64 |
| BHP BUYERS CREATING WORK OPPORTUNITIES | 140 |

| SOUTH AUSTRALIA <small>NUMBER AND VALUE OF ACTIVE PROJECTS</small> | |
|---|--------------------|
| | 14 \$848k |
| NEW APPROVED FUNDING APPLICATIONS | 6 |
| SPONSORED WORKSHOPS, EVENTS AND INITIATIVES | 9 |
| ORGANISATIONS RECEIVING FUNDING | 8 |
| PEOPLE ENGAGED THROUGH EVENTS AND WORKSHOPS | 1,183 |



Building regional leadership

The Regional Development Australia Far North (RDAFN) Leadership Development Program, an initiative designed to strengthen leadership capability, reflects Local Buying Foundation's commitment to invest in workforce development and future leaders working in these regional areas.

Delivered in partnership with PIRSA, the seven-day programme runs over six months and covers topics such as governance, finance, media and public relations, presentation skills and succession planning.

RDAFN has previously hosted workshops on areas like strategic planning and community engagement and continues to refine and expand these offerings to meet evolving needs.

Local Buying Foundation funding helps offset participation fees, ensuring accessibility for emerging leaders who may face financial barriers. This program reinforces its role in shaping future leadership and strengthening regional resilience.

-  **Sponsorship of Business Awards, Events and Workshops**
-  **Micro Business and SME Capacity Building**
-  **50 people engaged**

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WESTERN AUSTRALIA

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Supplier Thorny Devil Access, Port Hedland
BHP Site Operations Services
BHP Katherine Ellis, BHP WAIO Port

Competitive tendering ensures value

Challenge: Working in the Pilbara means dealing with extreme heat and harsh conditions. BHP needed a practical solution to improve sun protection for workers wearing hard hats, ensuring safety and comfort without compromising compliance.

Solution: To achieve this, the team used the BHP Local Buying Program's Request for Quote function to run a competitive process, inviting multiple businesses to submit quotes.

This approach created opportunities for several suppliers, including a locally based Indigenous business in Port Hedland. By sourcing locally, BHP secured high-quality sun protection attachments that enhance worker safety and comfort while building relationships with new suppliers. Keeping purchasing within the Pilbara not only streamlines operations but also drives economic growth by supporting local businesses and creating jobs.

This engagement demonstrates how competitive tendering delivers operational value and social impact, ensuring that major projects contribute to stronger, more resilient communities.



NIW ACTUAL SPEND
PAID TO SMALL, LOCAL AND INDIGENOUS BUSINESSES
\$1.5m

PAYMENTS TO LOCAL BUSINESSES 35

WORK OPPORTUNITIES APPROVED 5

SUPPLIERS ENGAGED BY BHP 4

BHP BUYERS CREATING WORK OPPORTUNITIES 7

WAIO ACTUAL SPEND
PAID TO SMALL, LOCAL AND INDIGENOUS BUSINESSES
\$18.4m

PAYMENTS TO LOCAL BUSINESSES 2,537

WORK OPPORTUNITIES APPROVED 1,280

SUPPLIERS ENGAGED BY BHP 139

BHP BUYERS CREATING WORK OPPORTUNITIES 277



WESTERN AUSTRALIA

NUMBER AND VALUE OF ACTIVE PROJECTS

7 | \$660k

NEW APPROVED FUNDING APPLICATIONS 3

SPONSORED WORKSHOPS, EVENTS AND INITIATIVES 13

ORGANISATIONS RECEIVING FUNDING 4

PEOPLE ENGAGED THROUGH EVENTS AND WORKSHOPS 1,729

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Pilbara women, stronger together

The Women of the Pilbara Forum in Port Hedland was a highlight of the 2025 Calendar of Events funded by the Local Buying Foundation, showcasing its commitment to regional capability building.

Hosted by the Port Hedland Chamber of Commerce and Industry, thirty six locally sourced speakers (including 14 Aboriginal women), delivered dynamic panels, practical workshops and inspiring keynotes.

Feedback was overwhelmingly positive, with participants valuing opportunities to gain skills, build networks and amplify women's voices in leadership.

As part of a broader calendar of initiatives, this forum reflects an investment in events that strengthen local supply chains. The 2025 Calendar of Events includes impactful programs such as the Pilbara Business Capability Workshops, Indigenous Business Networking Events and the Hedland Economic Forum. Each event is designed to build skills, foster collaboration and create opportunities for regional enterprises, ensuring communities benefit from meaningful, place-based engagement.



Sponsorship of Business Awards, Events and Workshops



Micro Business and SME Capacity Building



Industry Promotion and Economic Development



460 people engaged

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INDIGENOUS BUSINESS

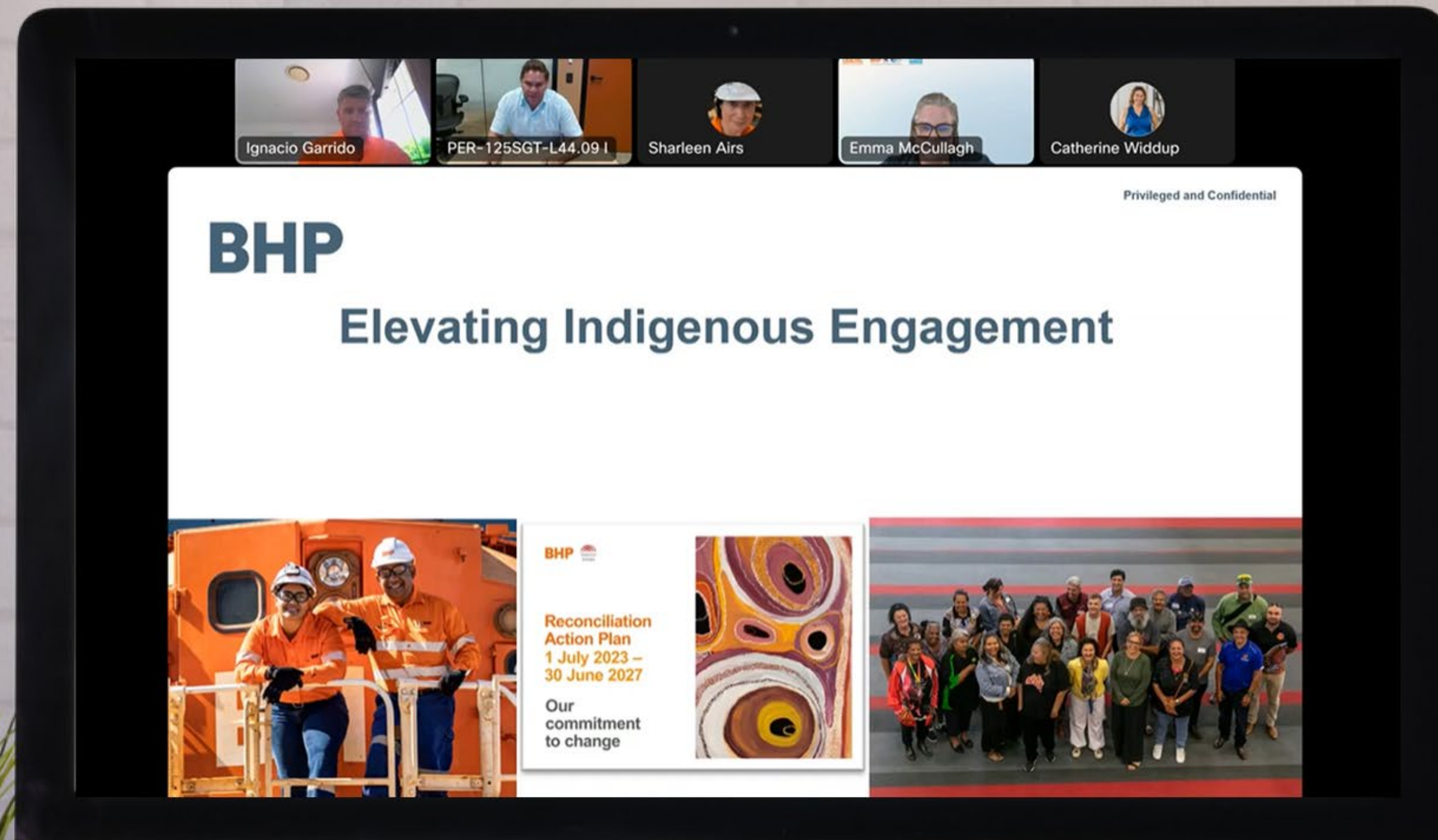
Driving Indigenous engagement through Supply Chain Ready

This financial year, we strengthened our commitment to Indigenous business development through a range of initiatives. A key highlight was the BHP Indigenous Engagement webinar, delivered as part of the Supply Chain Ready program.

Allan James, Head of Indigenous Engagement at BHP, shared strategies for building meaningful partnerships and creating culturally safe procurement practices. Suppliers gained practical insights into BHP's approach to engagement, collaboration and opportunities to grow capability within local communities.

The webinar reinforced our responsibility to listen, learn and walk alongside Aboriginal and Torres Strait Islander peoples, ensuring our activities support ongoing connection to land, water and culture. It also showcased how the BHP Local Buying Program and Local Buying Foundation enable Indigenous businesses to thrive by providing access to resources, training and networks.

These efforts, alongside Indigenous Business Month and regional trade shows, reflect our shared vision for inclusive growth and sustainable regional economies.



ACTUAL SPEND PAID TO INDIGENOUS BUSINESSES

\$12.5m

TOTAL ENGAGED SUPPLIERS **72**

WORK OPPORTUNITIES APPROVED **345**

BHP BUYERS CREATING WORK OPPORTUNITIES **189**

INDIGENOUS LBF PROJECTS

INVESTED **\$606k**

APPROVED FUNDING APPLICATIONS **5**

SPONSORED WORKSHOPS, EVENTS AND INITIATIVES **2**

ORGANISATIONS RECEIVING FUNDING **5**

PEOPLE ENGAGED THROUGH EVENTS AND WORKSHOPS **677**

“

Safety is the foundation of everything we do at BHP. Having C-Res, who delivers the BHP Local Buying Program, at the table is critical to ensuring that safety remains front and centre.

Through forums like the BMA Contractor Safety Forum, we work together to maintain a safe and sustainable supply chain, making sure every supplier, big or small is supported and protected

”

Jacinta Smith | BMA
Manager HSSEM, Hay Point



L to R - Lindsey Durnsford Business Services Advisor,
Emma McCullagh, Business Services Lead, C-Res,
Jacinta Smith, Manager HSSEM, BMA,
Tracey Cuttriss-Smith, CEO C-Res

STRENGTHENING CAPABILITY



In the first half of FY26, the Supply Chain Ready program delivered three webinars focused on Safety Week, Social Value and Indigenous Engagement. More than 180 suppliers attended live sessions or accessed recordings, gaining practical tools to embed safety, ethics and governance into daily operations.

Guest speakers included Jess Simpson and Ignacio Garrido from BHP's Procurement Governance and Social Value team, and Warren Wellbeloved, Group Health, Safety and Security Officer, BHP, who all shared insights during the Safety Week webinar. Their involvement demonstrated the importance of having senior leaders and subject matter experts actively champion these initiatives.

DID YOU KNOW?

OVER 2,200* SUPPLY CHAIN READY EMAILS ARE SENT TO SUPPLIERS EACH MONTH

89%* OF BHP BUYERS SURVEYED SAID THEY RATED LBP TRAINING AS HELPFUL

76%* OF BHP BUYERS REPORT BEING SATISFIED OR VERY SATISFIED WITH USING THE BHP LOCAL BUYING PROGRAM

*2025 VOICE OF CUSTOMER SURVEY



“

The panel were very knowledgeable and easy to interact with. Thank you for your time and the refresher training!

”

BUYER READY TRAINING

Buyer Ready Training was introduced in 2025 in response to survey feedback showing that BHP Buyers benefitted greatly from training on the BHP Local Buying Program portal and processes. In the last half of the year, four targeted sessions were delivered, with buyers participating in webinars and portal training to strengthen responsible engagement and improve competitive purchasing.

Feedback has been overwhelmingly positive.

Together, these programs are shaping a compliant, competitive and future-focused supply chain.



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